

SRCHC BOARD OF DIRECTORS' MEETING – MINUTES

Thursday, October 21, 2021

Present: S. Darling, V. Emery-Zariffa, E. Hill, R. Ho, A. Kajenthira, S. Little, K. Nakhuda, R. Pradhan, J. Quito, M. Wilson (Chair), K. Yee

Staff: J. Altenberg, E. Geller (recorder), J. Grgar (recorder), S. Wiens

Regrets: M. Milward

1.0 Welcome and Introductions, Confidentiality Reminder, and Conflict of Interest Declarations

The Chair welcomed all of the attendees and reminded participants to declare any conflicts of interest, and their responsibilities under the code of conduct and confidentiality agreements.

The Land Acknowledgement video was played.

The new board member was welcomed and attendees introduced themselves.

1.1 Confirmation of Quorum and Approval of Agenda

MOTION TO APPROVE THE AGENDA

(1) J. QUITO (2) K. NAKHUDA CARRIED

1.1 a MOTION: TO AFFIRM EMAIL VOTE TO APPOINT BOARD MEMBER TO VACANCY

(1) E. HILL (2) J. QUITO CARRIED

1.2 Consent Agenda

1.3 Governance Policy Reviews – Consent Agenda

MOTION TO APPROVE GOVERNANCE POLICIES 2.2 BOARD ROLES AND RESPONSIBILITIES, 2.4 SCREENING ISSUES FOR BOARD AGENDA, 2.6 DIRECTORS' CODE OF CONDUCT, 2.7 GUIDELINES TO THE NOMINATION PROCESS, 2.9 BOARD SELF EVALUATION, 2.13 RECORDING OF MEETINGS, 4.4.1 ORGANIZATIONAL FEEDBACK GUIDELINES, 4.10 FINANCIAL CONDITION

(1) J. QUITO (2) E. HILL CARRIED

1.4 Monitoring Reports – Consent Agenda

MOTION TO APPROVE MONITORING REPORTS 1.6 ADVOCACY, 1.6.1 ADVOCACY DECISION-MAKING TOOL, 4.12 ASSET PROTECTION

(1) J. QUITO (2) E. HILL CARRIED

1.5 Financials

MOTION TO APPROVE FUNDS FROM:

- **MINISTRY OF HEALTH’S COMMUNITY INFRASTRUCTURE RENEWAL FUND FOR \$161,107 FOR REPAIRS TO THE GARAGE AND PARKING LOT AT 955 QUEEN STREET E.**

(1) J. QUITO (2) E. HILL CARRIED

1.6 Membership Applications

MOTION TO ACCEPT THE FOLLOWING MEMBERSHIPS FOR OCTOBER 2021:

- | | |
|---------------|-----------|
| 1 CHOW | LORRAINE |
| 2 CUMBERBATCH | ZELDA |
| 3 EAMES | ELIZABETH |
| 4 HACKSEL | CLAIRE |
| 5 HUI | KATRINA |
| 6 JOHANNES | ROBB |
| 7 JOSHI | SUDHIR |
| 8 LANE | JAMES |
| 9 REDMONDS | MAGGI |
| 10 POOLE | LAURIE |

(1) J. QUITO (2) E. HILL CARRIED

1.7 Approve Minutes from the September 16, 2021 Board meeting

MOTION TO APPROVE THE DRAFT MINUTES FROM THE SEPTEMBER 16, 2021 BOARD MEETING.

(1) J. QUITO (2) E. HILL CARRIED
(2)

1.8 MOTION: TO AFFIRM EMAIL VOTE TO ACCEPT BOARD MEMBER RESIGNATION

(1) J. QUITO (2) E. HILL CARRIED

2.0 Consent Agenda

MOTION TO APPROVE CONSENT AGENDA

(1) J. QUITO (2) E. HILL CARRIED

3.0 CEO Communication & Counsel

The CEO presented the report submitted to the Board for October 2021 and reviewed several items including: updates and launch for the Ontario Health community of practice model race-based data collection work group J. Altenberg is Co-Chairing; meeting with Anna Greenberg, Chief Regional Officer for Toronto & East for Ontario Health; anticipated funding for harm reduction from the City of Toronto; review of a recent post-federal election meeting with Julie Dabrusin, MP for Toronto-Danforth regarding harm reduction funding and decriminalization; expect to meet in the near future with Nathaniel Erskine-Smith, MP for Beaches-East York; and SRCHC's continued support of COVID-19 vaccinations and testing; vaccination policies at other Ontario CHCs.

The CEO and VP, Strategy and Systems reviewed the role of and provided an update for United Way of Greater Toronto (UWGT) funding for Harmony Hall at 2 Gower Street. Prior to integration with SRCHC, Call-A-Service (known as Harmony Hall) was a core funded United Way agency. Due to United Way restructuring of their funding, Call-a-Service was no longer eligible to apply for an anchor agency and UWGT would not allow SRCHC to apply as our integration was not yet in effect. As a result, Call-a-Service applied for program funding for a 3-year cycle. UWGT extended funding for additional one year during COVID. However, UWGT funding was cut by ten percent (10%) last year for all UWGT funded agencies. This combined with City of Toronto and Ministry of Seniors and Immigration funds our Senior Active Living Centre programs. The Community Food Centre funding does not come from UWGT. Two applications have been submitted to UWGT to support our programming for Seniors at Harmony Hall. SRCHC expects to hear from UWGT with respect to future funding in February 2022. We are currently doing contingency planning.

VP, Strategy and systems discussed budget preparation and advocacy by the Alliance to increase the operating base budget of CHCs, as there has not been an increase for several years. CHCs are not allowed to run deficits, cannot borrow against property, and do not receive cost of living increases.

4.0 Monitoring Reports not in Consent Agenda

There were no Monitoring Reports outside of the consent agenda

5.0 Strategic Plan Approval

The Chair presented the Strategic Plan included in the board package. Further discussions about the strategic plan will take place at the board retreat in November 4, 2021. Board and staff feedback have been integrated into the proposed plan.

The overall direction is similar to the previous plan, but the wording for the values had changed and is more specific.

The board was advised that Randal Boutilier of 213 will attend part of the next board retreat session to help translate the plan into visuals. The board was also advised that evaluation of

SRCHC's progress in relation to the strategic plan is evaluated through the operational monitoring report and other items throughout the year. The CEO's performance appraisal is also determined using the strategic plan.

MOTION TO APPROVE THE STRATEGIC PLAN.

(1) S. LITTLE (2) S. DARLING CARRIED

6.0 Governance Policy Reviews not in Consent Agenda

There were no Governance Policies outside of the consent agenda.

7.0 Board Self-Evaluation Summary

Deferred to November 2021.

8.0 Committee and Work Group Selection

The committee selections were included in the Committees list with the board package. An Alliance/G2G Liaison is still required.

Mike reviewed the participation of the committees for the board. There could be additional members for QI Committee or the TRC Work Group.

R. Pradhan expressed be interested in being the Alliance Liaison and would confirm with the Chair in the near future.

9.0 Standing Committees of the Board

There were no reports.

10. Work Groups and AOHC Alliance

There were no reports.

11. Membership Issues

There were no membership issues to report.

12. Community Feedback

The CEO reported on the feedback with photos of Bernadette Lettner which were thank yous to SRCHC from some of our shelter partners for work performed related to infection prevention and control (IPAC) and vaccine roll-out for COVID-19. The second item is a social media post on National TRC day. There are plans to do another event for the first week of November 5 in partnership with Anishnawbe Health for Treaty Recognition Week.

13. Meeting Feedback

Attendees were pleased to see the strategic plan completed and looked forward to seeing the visuals that will be developed for that plan. The Chair was thanked for his work in coordinating the members for committees and work groups. Participants were interested to hear about work being done in the community. Attendees continued to welcome the new board member and expressed that the meeting was quick, but efficient and some expressed their preference for the shorter, effective meeting style. The CEO and the Chair expressed their thanks to the board for their work on the Strategic Plan during a pandemic and the strength of the board in its ability to adapt and work together.

17. Adjournment

MOTION TO ADJOURN AT 7:02 PM

(1) E. HILL

(2) A. KAJENTHIRA

CARRIED



Mike Wilson, Chair



Shelley Darling, Secretary